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Semi-Arid Food Grain Research and Development Recherche et Developpement des Cultures Vivrietes aans des Const Semi-Arida

INTER-NETWORK CONFERENCE ON FOOD GRAIN RESEARCH AND PRODUCTION 7-14 MARCH 1991 NIAMEY - NIGER

> Bibliothèque UA/SAFGRAD 01 BP. 1783 Ouagadougou 01 Tél. 30 - 60 - 71/31 - 15 - 98 Burkina faso

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REGIONAL STRATEGY TO STRENGTHEN NARS: THE SAFGRAD NETWORKS EXPERIENCES AND APPROACHES

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## REGIONAL STRATEGY TO STRENGTHEN NARS: THE SAFGRAD NETWORKS EXPERIENCES AND APPROACHES

By T. Bezuneh and G. Kingma \*

SUMMARY

This paper described the strengthening of national research programmes through the SAFGRAD collaborative networks. The main thrust of the network research and training activities including the structure, function and relationship of network entities were discussed. From its inception, the SAFGRAD networks model comprised of three important partners: i) the member countries of SAFGRAD, as beneficiaries and building units of networks; the two IARCS, IITA which has taken responsibility for the improvement of maize and cowpea; and ICRISAT, for the improvement of sorghum and millet. The SAFGRAD Coordination Office of OAU/STRC, continued to provide political, legal framework research coordination and administration services.

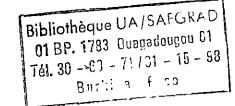
The strengthening of agricultural research of national systems is instrumental to bring about technological changes pre-requisite to sustainable agriculture that could lead to self reliance in food. According to ISNAR data (1986) most NARS in the sub-region have less than 50 researchers and besides a large proportion of them did not have graduate level training for carrying out research.

Long-term financial commitment and policy change are necessary for the development of human resources, research infrastructure, etc. To enhance sustainability of agricultural research, the collaborative mode (networking) was adopted by SAFGRAD (member countries) as major mechanism for strengthening NARS.

Based on identified common constraints to food production and the available research resources of national systems, the collaborative research networks did orient their research programmes both to the needs of technology generation and adapting NARS.

Some of the positive indicators that the networks are making impact on NARS institutions are: i) the emergence of NARS scientific and research management leadership; ii) assumption of regional research responsibility by relatively strong NARS; iii) intensive exchange of technologies through joint evaluation of elite germplasm which has also enabled the relatively weak and small NARS to adapt technologies to their respective conditions.

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Furthermore, short-term training courses provided through networks have yielded positive results since upgrading skills has continued to improve execution of field experiments, data analysis and management. As of 1990, close to 250 participants from SAFGRAD member countries were provided short-term training from few days to six months. Monitoring tours by interdisciplinary teams of NARS and IARCS involved one-hundred scientists since 1987. This activity enabled effective interactions among experienced and young researchers. Workshops covered various aspects of research issues of common interest to member countries. The various workshops involved close to 600 scientists.

Regardless of limited resources at the disposal of NARS, 25 collaborative research projects and 23 regional trials (by respective networks) were further developed. The extensive exchange of germplasm and related improved technologies among NARS, and between IARCS and NARS have contributed to release of suitable varieties (by respective NARS) grown by farmers in different ecological zones.

Within the medium and long-term perspective, SAFGRAD would also promote a number of research programmes to strengthen NARS. These include: the exerification and validation of technologies through on-farm research; soil-water conservation based on its previous research achievements; sustaining fertility of the soil, and addressing agricultural policy issues in collaboration with NARS institutions, and relevant regional and international organizations.

Implicit in the concept of SAFGRAD, is the gradual shift of the coordination and management of networks to NARS. Some progress is being made to attain this goal as the network partners that comprise the SAFGRAD network model and management entities coordinate their efforts in implementing the networks strategic plan.

Fig. 2 SAFGRAD ORGANIZATIONAL RELATIONSHIPS

Note: NARS: National Agricultural Systems Numbers indicate partipating Countries in each Network.

OAU: Organization of African Unity

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OAU/STRC: Organization of African Unity Scientific, Technical and Research Commission

IARCS: International Agricultural Research Centers

IITA : International Institute of Tropical Agriculture

ICRISAT : International Crop Research Institute for Semi-Arid Tropics

SAFGRAD: Semi-Arid Food Grain Research and Development

WECAMAN: West and Central Africa Maize Network

RENACO: West and Central Africa Cowpea Network

EARSAM: Eastern Africa Regional Sorghum and Millet Improvement Network

WCSRN: West and Central Africa Sorghum Research Network WAFSRN: West Africa Farming Systems Research Network

SALWA: Semi-Arid Lowland West African Agroforestry Network

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also been identified. Seeds of these sorghum and millet varieties. have been widely distributed to NARS for further evaluation.

Research coordinated by WCASRN and its collaborative research has identified sorghum varieties that are high yielding with satisfactory <u>Striga</u> resistance.

WAFSRN is in process of launching collaborative research project activities in three areas namely: the maize based cropping systems cooperative programme; the cassava based cropping systems for forest zone and maintenance and restoration of soil fertility under continuous cropping systems in the Sudanian zone.

The outcome of collaborative research project support at Lead NARS Centres is to develop a nucleus of research excellence (four or more centres for each network) capable of tackling common constraints of food production.

Progress to date indicates the followings:

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- More financial support to improve research infrastructure, and for recurrent costs are necessary. Research grants on competitive basis may need to be provided.
- ii) In general, the involvement of IITA and ICRISAT (except for the coordinators provided) in the development of Lead Centres within the networks framework need to be improved.
- iii) From networks strategic point of view, Lead NARS Centres are expected to be major sources of germplasm for cooperating technology adapting NARS and for regional trials. The development of such capabilities requires serious commitment of participating countries research

system, the International Agricultural Research Centres, donors and regional organization. This strategy need to be forcefully strengthened during SAFGRAD III.

iv) Lack of qualified researchers within different countries is one of the setbacks for strengthening collaborative research among NARS. Much has been said about the need for long-term training support. On the other hand, training of qualified scientists would take several years. In the mean time, NARS exchange programme of 3 to 12 months duration should be initiated in SAFGRAD III. This could enable networks to fill research gaps particularly in weak national programmes.

# REGIONAL TRIALS

This aspect of network activity enabled SAFGRAD member countries to jointly assess the performance of elite germplasm and improved agronomic practices over wide environments across geopolitical boundaries. The role of the networks has been to facilitate such effort among NARS. The IARCs, have continued to provide technologies that were also included in the regional trials for example IITA for the improvement of maize and cowpea, and ICRISAT for sorghum and millet. A total of 22 regional trials were conducted by the four commodity networks of SAFGRAD.

# Comments on Regional Trials

i) In general, there is need to improve the conducting of regional trials. The magnitude of the coefficient of variations should be kept as low as 20% unless crop failures prevail due to extreme environmental stress. It is gratifying to note that the quality of data of some networks trials have improved substantially.

- ii) Late return of data by some cooperators constrained and delayed combined analysis of the performance of varieties across locations. Researchers should be encouraged and urged to timely send results of regional trials.
- iii) The timely distribution of regional trial results is necessary in order to enhance the exchange of research data.
- iv) National programmes should consider regional cooperative trials as part of their regular research programme activities since the technologies evaluated would benefit farmers in their respective countries.
- v) Regional observation nursery trials should be part of the network activities at Lead NARS Centres in collaboration with IARCS.

## EXCHANGE OF TECHNICAL INFORMATION

Facilitating the exchange of technical information is attained through short-term training, seminars, workshops, monitoring tours, and scientist to scientist consultancy visits. As of 1990, close to 250 participants from different SAFGRAD countries were provided short-term training from few days to six months. These training involved scientists and technicians from NARS. The emphasis of training varied from network to network. For example, the West and Central Africa Maize Research Network organized 4-6 month inservice training covering breeding techniques, experimental design and field trial managements data collection, processing and seed production. Feedback indicates that such training skills have made impact in improving the conducting of research experiments. The EARSAM Network had seed production technology workshop, short-term

entomology and pathology courses that benefited close to 80 participants (during SAFGRAD II). On the other hand, WCASRN organized <u>Striga</u> protection training and two agronomic seminars that benefited 26 participants from different countries. RENACO did emphasize special research seminars towards facilitating of exchange of research methodology and improving research skills of cowpea scientists. Its activity involved about 50 participants. The inter-network agronomic seminar for maize, sorghum, millet and cowpea researcher was held in January 1991. It facilitated exchange of technical information and review of agronomic research in participating countries.

Interdisciplinary monitoring tours for 100 scientists were carried out by the respective networks. Each monitoring tour essentially involved a relatively small number of scientists drawn from NARS, IARCS and members of Steering Committee. Monitoring tour enabled joint evaluation of regional trials, review of national research activities at field level, visit of research facilities etc. This aspect of network activities provided effective interactions among experienced and young researchers.

Ten workshops were organized by the five networks as indicated. This covered various aspects of research issues as reported by national programmes of SAFGRAD member countries. These workshops losted 3 to 7 days and involved close to 600 researchers.

# Network Issues Lessons learned

A number of issues may need to be addressed in order to improve the efficiency of networks. Some of items are:

i. Measuring networks success and impacts

Progress can be measured to the degree of fullfilling stated objectives and expected output. Assessment of

research impact entails field survey to determine the extent a technology is accepted by farmers. Positive indicators of network success could be identified.

ii. Resource constraints to strengthen collaborative research
It must be noted that, the strengthening of collaborative
research is pre-requisite not only to develop specific
centres of research excellence, but also to realize main
locations for network coordination.

# iii. <u>Limited germplasm sources</u>

Without sustainance of relevant observation nurseries that could continuously enrich the regional trials, the chances of identifying and developing suitable varieties by national systems would be limited. The contribution of germplasm from NARS and IARCs need to improve from current level.

# iv. <u>Balance of Network Programme</u>

Network programmes being in confirmance with national systems priorities and objectives, the availability of qualified personnel and resources also reflect their relative strengths and weaknesses. Network activities should not be considered separate to NARS programmes. It could provide alternatives for NARS to "fill research gaps" through balanced programmes. For example, the sorghum, maize and cowpea networks have continued to strengthen agronomic research that had less emphasis at the initial stages of networking. Such effort should be pursued to overcome deficiences in other disciplines of crop research and production.

v. <u>Inter-network communication - between networks (CORAF/SAFGRAD) and among institutions (IARCS, SAFGRAD, INSAH, etc).</u>

Networking is a mobile activity. It involves extensive travelling to attend seminars, workshops and steering committee meetings to participate in programme reviews of national and IARCs etc.

NARS capacity building efforts need to be coordinated among institutions since they have common objectives i.e strengthening the national systems. Because of the lack of mechanisms to enhance coherence and complementarity among above mentioned institutions, NARS are overburdened and it is affecting their research work since their scientists frequently travel away to attend seminars, workshops, training etc organized (on similar themes) by various institutions.

The inter-network coordination could deal the following problems:

- a. Duplication of efforts and overlapping activities; for example, avoiding similar sets of trials. Furthermore, the efforts taken to duplicate networks would be better used to support other essential areas of research.
- b. Conducting multidisciplinary research between or among networks could lead to sharing of technology or research equipments, etc.

#### vi. Concentration on stronger NARS

Because of their relative research strength IARCS and donors agencies to produce research results more quickly, more concentration is given to Lead NARS, enventhrough smaller and weak NARS have the most to gain from network participation. "Flexibility in orm and extent of participation may help in assisting smaller or less developed NARS to close the gap" as it is being done by some of the SAFGRAD networks. The equal spread of the networks research sites "hot spots" also in weak NARS could provide the opportunity to upgrade skills in conducting trials.

## vii. Network research data management

Large volume of research information emanating from the networks activities (collaborative research, training workshops, monitoring tour, etc) need to be compiled in the data base to be utilized by members of respective networks. The WAFSRN effort in this regard could be strengthened to include research data and information of other networks.

### viiiSustainability of networks

It is a crucial issue requiring long-term planning financial and research resources commitment by NARS institutions and respective governments and donors. Implicit in the concept of SAFGRAD, is the gradual shift of the management and control of networks to participating NARS.

The sustainability of networks much depends to what extent its programme has been responsive to the research and development needs of its member countries and the extent network activities is entrenched in national research systems. Sustainability of networks raises several concerns and this attainement of this goal within the long-run would depend on NARS leadership development in scientific research and management as well as spirit

of regional cooperation.

### ix. <u>Human resource development</u>

This should not be limited to providing more training for researchers but also of structuring incentives (improving research environment, salaries benefits, recognizing scientific contribution etc.).

#### **PUBLICATIONS**

The quarterly publication of SAFGRAD Newsletter is maintained. For each issue about five-hundred copies were distributed. Four hundere copies of the book "Food Grain Production in Semi-Arid Africa" was distributed to scientists, research policy makers and agricultural research centres. Large number of SAFGRAD technical and workshop proceedings were widely distributed to member country researchers, national directors and policy makers. Some publication were also distributed to many faculties of agriculture in Africa and elsewhere. WAFSRN bulletins and related publications were also widely distributed.

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Table. 1 Total Sorghum Production Trends in SAFGRAD Member Countries in West and Central Africa.

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					-	20						金
ountry.	Α	real	larvest O ho	e d	k	ield :g/ha	,	Production 1000MT				
	1979/81	1987	1988	1989	1979/81	1987	1988	1989	1979/81	1987	1988	1989
Benin	90	11.8	133	139	650	806	733	786	59	95	97	110
ırki na Fa so	1051	1176	1295	1362	589	721	77 9	728	620	848	1009	9 9 1
ameroon	374	250F	253	270F	805	900	909	889	301	225F	230F	240
Cape Verde	-	-	<u>.</u>		-	-	-	-	-	_		_
ntr. Afr. Rep.	57	47*	40*	45F	673	828	1225	1111	39	39*	49*	50F
Chad	414	500	530	500F	570	586	623	578	227	293	330*	28 9 <del>x</del>
Cote d'Ivoire	40	3 7	38	40 F	600	622	632	575	2 4	23	24	23*
vam bia	6	9	10	14*	795	778	700	1071	5	7	7 *	15%
ihona	2 2 3	272	226	284	639	758	7 8 6	863	140	206	178	15* 245
uinea C.	20	24 F	24 F	24*	1250	14' 1 7	14 17	1417	25	34F	34F	3 4 <b>*</b>
Guinea Bissau	28	60 F	60 F	6 O F	637 <sup>°</sup>	617	583	633	18	37	35	3.8
Mali	434	491	624 F	600F	785	10 4 5	1139	1193	341	513	711 *	7 / 6
lauritania	102	116	164	149F	272	776	665	517	28	90F	109	77*
Niger	822	1100F	1470	1566F	432	333	381	28 9	347	3 66	560	4 5 2
Nigerio	3050	3182	4247	420 OF	1092	1851	1165	1092	3 341	58 90	4948	4587
Senegal	130	128	130	127*	9 9 6	869	846	866	131	111	110*	110%
Sierra Leone	7	8 F	8 F	8 F	1571	2250	2 3 75	2 3 7 5	11	185	19 F	19.5
Togo	122	136	181	200*	715	717	658	811	8 7	9 8	119	16.2

Source: FAO Production year book Vol. 43 1989

F= FAO Estimote

Table. 2 Total Millet Production Trends in SAFGRAD Member Countries in West and Central Africa.

29

								•		,			7/2 7/2
⊕ountry -	Area Horvested 1000ha						ield g/ha		Production IOOOMT				
				1988	1989	1979/81	1987	1988	1989	1979/81	1987	1988	19.8
B <sub>e</sub> nin	M 13	103	M 31	35	31 F	M 504	M 64·I	6 3 5	6 7 7	<u>M</u> 7	20	M 23	2.13
iur ki na Fa so	803	1957	11 68	1277	1278	4 8 6	541	640	5 08	3 90	6 3 2	817	649
Cameroon	130	5 03	100F	HOF	11 O F	753	750	727	909	98	75F	80 F	100F
Cape Verde	-	-	-	-	-	-	-	-	-	-	-	-	
entr. A fr. Re μ	16	73	10*	10*	13F	6 80	976	971	115 4	11	10*	10 *	15 (F
Cha d	360	790	450	4 60	400*	525	500	798	642	182	225	367*	25 7
Cote d'Ivoire	64	104	68	70	72 F	582	603	600	549	3 7	4 1	42	4 1
Sam bia	28	28	4 4	60 *	59*	916	1136	800	949	2 6	50	48*	5619
'Ghana	182	405	235	228	244	648	737	844	738	11.7	173	192	180
Buinea C.	35	41	40F	40 F	40*	1429	1500	1500	1500	5 0	60 F	60 F	60 X
Guinea Bissau	16	44	3 OF	30 F	30 F	600	900	833	8 33	10	27	2 5	26
Moli	643	1077	782	1000F	980 F	716	887	965	880	461	694	965*	862
Aguritania	12	117	20	l 3	5 F	290	350	538	5 3 3	3	7 F	7	8
Niger	3011	3811	3000F	35 2 6	3385F	4 35	340	501	382	1311	1020	1766	129
Nigeria	2836	5929	3 7 0 5	3874	34 <b>0</b> 0F	857	1187	985	1029	24 20	4 3 9 7	3816	3500
S en e g a l	932	1062	946	898	977*	587	729	5 3 9	687	5 5 5	690	484*	671
Sierro Leone	9	9	15F	16 F	16 F	1 3 4 3	1333	1375	1375	12	20 F	22 F	22. <b>F</b>
Togo	121	243	128	118	120*	384	552	479	649	4 4	71	56	7.8
					<del></del>			·	<u> </u>				197

Source: FAO Production yeorbook Vol.43 1989

F= FAO Estimote

- Table. 3 Total Sorghum Production Trends in SAFGRAD Member Countries of Eastern Africa .

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ntry			Harvest DOha	le d		ield g/ha			Production IOOOMT				
	1979/81	1987	1988	1989	1979/81	1987	1988	1989	1979/81	1987	1988	1989	
เข้กปล์	5 3	63F	77*	58*	1000	1000	14 65	1514	53	6 3	11 3	88	
 thiopia	1048	900*	800*	900F	1372	1056	1205	1071	1419	950F	964*	964 F	
n y a	168	138	140	146*	984	803	1029	979	160	111	144	143 *	
janda	15 9	160F	170*	173 F	1129	1175	1041	948	178	188	177*	164F	
o molia	478	516	570	550F	347	472	412	529	167	2 4 4	235	2 91	
u dan	3163	3360	55 77*	3682*	731	4 10	793	52 3	2361	1379	4425	19 24	
ñ zanla	713	758	514	514F	763	875	817	979	5 4 3	663	4 2 0	503	
) ganda	175	185	199*	180F	1788	1550	1452	1444	312	2 8 6	289*	2 6 O F	

Source: FAO Production yearbook Vol.43 1989

F = FAO Estimate

Table. 4 Total Maize Production Trends in SAFGRAD Member Countries in West and Central Africa.

		<del> </del>										
Country.		Area · 10	Harves OOha	t e d		/ield kg/ha		Production IOOOMT				
	1979/81	1987	1988	1989	1979/81	1987	1988	1989	1979/81	1987	1988	1989
Benin ▶	407	395	486	480	7 11	6 7 7	8 8 4	94 9	289	267	430	4 5 5
Burkina Faso	123	176	277	221	880	741	819	1162	108	131	227	257
Cameroon	495	400 F	408*	420*	852	1025	1029	1024	418	410 F	4 20 F	4 30 F
Cape Verde	11	2 9	25 F	12 F	365	719	639	600	4	21	16	7*
entr. Afr. Rep.	108	65	6 9	68F	3 72	1020	1019	1029	40	66	70	7 O-F
Chad	32	6 O F	62F	35 F	8 3 6	567	5 4 8	457	27	34*	34*	16*
Cate d'Ivoire	514	621	639	670*	7 00	700	701	672	3 5 2	4 3 5	448	450
Gam bia	7	13	13 F	11 *	1460	1154	1231	1455	10	15	16*	16*
Ghano	390	5 4 8	540	567	982	1091	1391	1320	380	5 98	751	74.9
<b>θυίπεα C.</b>	87 ·	90 F	90 F	94	1000	1000	889	1150	87	9 O F	8 O F	108
Guinea Bissou	13	2 5 F	25F	25F	687	800	600	800	9	20	15 *	2.01
Maii	5 2	811	114*	125F	1221	1512	1882	1824	61	179	215*	228
Mauritania	8	2 F	11	5 F	5 7 3	500	636	600	5	1	7	3*
Niger	14	5 F	3	5 F	708	600	16 67	1600	10	3	5	8
Nigeria	443	113 7	1556	15 00 F	1350	1193	1170	1067	599	1357	1821	16001
Senegol	7 5	99	11 2	113*	876	1149	:097	1097	66	11 4	123	124
ierra Leone	13	18*	18*	17F	9 74	704	711	706	13	12*	13*	I2 F
Togo	147	225	267	258	1024	765	1109	950	150	172	296	245

Source: FAO Production year book Vol.43 1989

F = FAO Estimate

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