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**UNION AFRICAINE**

**UNIÃO AFRICANA**

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Addis Ababa, Ethiopia

P. O. Box 3243

Telephone: 5517 700

Fax: 5517844

Website: [www.au.int](http://www.au.int)

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**EXECUTIVE COUNCIL**

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**REPORT OF THE JOINT TASK FORCE MEETING ON MONITORING,  
EVALUATION AND REPORTING ON IMPLEMENTATION OF AU  
POLICY ORGANS' DECISIONS**

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**THE JOINT TASKFORCE MEETING ON  
MONITORING, EVALUATION AND REPORTING  
ON THE IMPLEMENTATION OF DECISIONS OF  
THE AU POLICY ORGANS  
25-27 APRIL 2022  
ADDIS ABABA, ETHIOPIA**

**DRAFT REPORT**

## I. INTRODUCTION

1. The Joint Taskforce Meeting on Monitoring, Evaluation and Reporting on the implementation of decisions of the AU Policy organs was held on the 25 – 27 April 2022 at the Hilton Hotel, Addis Ababa, Ethiopia.
2. The meeting was organised as part of the implementation of Executive Council Decision **EX.CL/Dec.1127 (XXXIX)** which “Requested the Commission in close collaboration with the PRC: to establish a Joint Task Force comprising of Member States at Expert level and the Commission, to take stock of all decisions taken in the last decade, devise innovative ways of improving on the follow-up of implementation of Policy Organs’ decisions and report back to the PRC.”

## II. OPENING

3. The opening statement was delivered by H.E Ambassador Amr Aljowaily, Strategic Advisor to the Deputy Chairperson of the AUC who highlighted that this was a critical time for reflection as this year marks both the African Union celebration of 20 years of its existence as well as the evaluation of the First Ten Year Implementation Plan (FTYIP) and the formulation of the Second Ten Year Implementation Plan (STYIP) of Agenda 2063, while next year will mark 60 years since the OAU was established.
4. Ambassador Aljowaily, stressed the need to textually examine the way decisions are drafted for instance the differentiation between preambular and operative paragraphs as well as the need to consider the nature and quality of the decisions from the perspective of being concise, focused, and action-oriented.
5. Additionally, he underscored the need for creation of an inventory of the decisions and their status of implementation that would be easily accessed by Member States and the Commission. Ambassador Aljowaily also reviewed other experiences of rationalizing working methods, for instance, the consideration of possible proposals for the biennialization, triennialization, clustering and consolidation of items to differentiate time-bound and continuous compliance to decisions.
6. He noted that there is need to benefit from the lessons learned and best practices emanating from similar processes undertaken by other international Organizations on decisions/resolutions and emphasized the importance for the meeting to discuss concrete proposals for improvement in the implementation of decisions of the AU Policy Organs. He concluded by wishing members of the Taskforce fruitful deliberations.

7. Following the statement, Mr. Tichawona Shumba (Acting Director, Office of Strategic Planning and Delivery) welcomed the participants by highlighting the tripartite collaboration of this work<sup>1</sup> within the Commission and the volumes of decisions to be considered by the Joint Taskforce as a whole. He led the participants to the main purpose of this meeting: to prepare documents for the PRC/AUC Retreat, through reviewing the draft documents in place as well as formulating those that would be developed during the meeting.

### III. ATTENDANCE

8. The attendance list is attached herewith as an annex, comprising of representatives from Member States; AUC departments and AU Organ.

### IV. PRESENTATION OF THE JOINT TASKFORCE MANDATE AND LIST OF DOCUMENTS TO BE FINALIZED FOR THE PRC/AUC RETREAT

9. The presentation was made by Ms. Patience Kente, representative from the Office of the Secretary to the Commission.
10. **Subsequent to the presentation, the meeting made the following conclusions:**

- (i) Stressed the need of having a more comprehensive report for the upcoming June/July Executive Council;
- (ii) Emphasis was made on the rationale of the Joint Taskforce, stipulating that it has to be a continuous and phased process that monitors and evaluates all decisions and proposes mechanisms to enhance compliance to decisions;
- (iii) The mandate of the Joint Taskforce should be interpreted to include facilitating harmonization of decisions
- (iv) Underlined the need to ensure that the taskforce's work leads to tangible outputs in the next 3 years and beyond;
- (v) Additionally, stressed on the importance of categorising decisions into separate specific segments according to their thematic areas, with assistance from the Office of the Legal Counsel.

### REVIEW OF THE DRAFT CONCEPT NOTE AND THE PROPOSAL

11. The review was facilitated by Dr. Scelo Zibagwe, and Mr. Simon Kisira (AUDA NEPAD) and was moderated by Mr. Suleiman Ahmed, representative from the State of Eritrea.

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<sup>1</sup> Between the Office of Strategic Planning and Delivery; Office of the Secretary of the Commission; and Office of the Legal Counsel.

**12. Subsequent to the presentations, the meeting made the following key conclusions:**

- (i) The overall objective of the taskforce should demonstrate a dual focus on short-term objectives (that lead to successful preparatory processes of Policy Organs' ordinary sessions); and long-term objectives (that evaluates the results of past decisions and rationalization of future decisions);
- (ii) The approach of the Joint Taskforce's work should have a backward looking view, that assesses implementation of past decisions; and a forward looking perspective, that: (a) enforces the utilization of revised reporting format that will produce a concise results-based report instead of the current long one with several annexes; and (b) ensures future decisions that are not contradictory to (and without the due annulment of) previous ones; c) assesses the reasons behind non implementation of decisions and devise mechanisms to facilitate monitoring and enhance compliance;
- (iii) Future decisions to be developed using a standard format, with clear demonstration of operative implications, and Key Performance Indicators to enable the monitoring and reporting on implementation; and submitted for consideration within existing procedural timelines;
- (iv) The concept note and proposal should clearly flag the accountability gap as the core issue within the current system of decision-making and avoid making Policy Organs 'factories of decisions';
- (v) Underlined the need for digitalisation of the reporting system with a view to facilitating reporting by Member States, Commission and all other AU Organs;
- (vi) Requested that a work plan for the Joint Taskforce should be elaborated and presented along with the draft concept note at the upcoming PRC-AUC Retreat;
- (vii) Proposed that the role of all AU Organs and Specialised Technical Committees (STCs) in the implementation of decisions, be clearly incorporated in the concept note in order to include all avenues through which decisions are considered;
- (viii) Reiterated that the concept note and proposal should demonstrate that the work of the Taskforce is a continuous and phased process rather than an event that ends with the PRC/AUC Retreat;
- (ix) The concept note and proposal should elaborate on how the Monitoring, Evaluation and Reporting will be done;
- (x) Stressed on the need for communication strategies that shifts focus of AU entities towards implementation and reporting, and away from mass production of decisions;
- (xi) Urged all AU Organs and departments of the Commission to comply with EX.CL/Dec.898(XXVIII)Rev.1 and EX.CL/1284(XXXIX) on the number of decisions; incorporation of legal, financial and structural implications of these decisions; and the imperative for full implementation "before another decision is taken on the same subject matter";

- (xii) In considering EX.CL/Dec.898(XXVIII)Rev.1, decisions of particular nature that treat issues that necessitate time and are subject to an on-going process shall not be undermined;
- (xiii) At the end of this session, the Joint Taskforce agreed that the following documents should be presented to the Joint PRC / Commission Retreat:
- The revised Draft Concept note, Proposal and revised reporting template
  - The revised Draft Terms of Reference
  - Draft Work Plan for the Taskforce and liaise with the relevant bodies to prepare a budget for the work of the taskforce for adoption.
  - Report of the First Joint Taskforce meeting, with its recommendations

### **REVIEW OF THE REPORTING FORMAT AND FORMULATION OF CASE STUDY REPORTS ON SELECTED DECISIONS**

13. The review was facilitated by Ms. Josephine Etima (OSPD) and Mr. Simon Kisira (AUDA-NEPAD) and was moderated by Mrs. Taiwo Olawole, representative from the Federal Republic of Nigeria. The review was undertaken in participatory method though group work. Groups were first tasked to deliberate and propose suggestions on: appropriate categorization of decisions; reporting format's adequacy; the need for some criteria to determine if a decision can be monitored or not; and improvements on the current system monitoring the implementation of decisions
14. **Subsequent to the review and discussion, the Taskforce made the following key conclusions:**
- i. On Categorization:
    - a. It should be aligned with thematic categories of the Strategic Framework documents that guided the 2011-2021 period and beyond, such as the MTP (2018 – 2023) and the Agenda 2063 priorities.
    - b. Further proposals included the following categorization: Common African Positions; Initiatives; Internal Machinery; and Relationship with international partners.
  - ii. Adequacy of the reporting template:
    - a. It was proposed to facilitate cross referencing of decisions that have procedural follow up decisions to enable their operationalization.
    - b. The excel format should be retained to facilitate computations and creation of visual performance dashboards, and uploading into digital platforms. Furthermore, the template should have:
      - i. Additional column on the year the decision was passed
      - ii. The Coloring of Red, Yellow and Green to consider weighted factors on the:
        1. Implementation impact on Citizens in MSs
        2. Impact on Strategic Priorities

3. Space to highlight the time left unimplemented
- iii. Additional column on the Structural, Financial and other implications it may have and Challenges faced during(for) the implementation
- iii. On criteria for whether to or not monitor a decision:
  - a. It was agreed to monitor all decisions proposed for the time frame (2011-2022), clearly differentiating decisions that are time bound; the legally binding nature of each decision; and focus on the conditionality of some decisions (such as one requiring development of relevant statutes; its entry into force and fulfilment of minimum thresholds of ratifications); and the accountability clauses and mechanisms for further accountability by stakeholders involved in implementing the decisions; and to sequence decisions based on the level of urgency needed for monitoring.
- iv. Suggested improvements in the monitoring of decisions
  - a. The current Joint Taskforce is the core engine to endeavour that all decisions are monitored;
  - b. All entities (Departments/Organs/Agencies/Institutions) of the AU should designate focal persons to follow-up on the monitoring of implementation decisions after every AU Summit;
  - c. Improve the coordination between Departments and MS on the Monitoring of the implementation of decisions through effective and accurate joint reporting and validation; and having a register of constraints that impede the implementation process of decisions;
  - d. Given that each Sub-committee of the PRC have a secretariat, these Secretariats should be used as additional focal points at their level on the monitoring of implementation of decisions;
  - e. The current leadership of the Union, H.E the Deputy Chairperson should be leveraged upon to make the work of the Joint Taskforce successful;
  - f. The joint task force should meet regularly after the February summits, to ensure the departments – via the designated focal persons – are following the reporting template and monitoring the implementation of decisions, with the aim of reporting to the Joint PRC/Commission meetings at senior levels on the way to the preparation of the follow up report to the July and February sessions of the Policy organs.
15. On the case studies, the taskforce recommended that these be done after July 2022 as per the proposed work program.

## **REVIEW OF THE TERMS OF REFERENCE OF THE JOINT TASKFORCE**

16. The review was facilitated by Mr. Yassine Gaouane (Special Advisor to the Director General of the Commission) and was moderated by Chuma Mapokgole, representative from the Republic of South Africa. The revised Terms of Reference are annexed herewith.

**Subsequent to the review and discussion, the Taskforce made the following key conclusions:**

- (i) The Joint Taskforce reviewed, amended and approved the draft Terms of Reference for the consideration of the PRC;

#### **WORK PROGRAM OF THE JOINT TASKFORCE AND ITS BUDGET**

17. The review was facilitated by Ms. Mahlet Teshome (Education, Science, Technology and Innovation, AUC) and was moderated by Mr. Teshome Shunde, representative from the Republic of Ethiopia. The revised Work Programme is annexed herewith.

**Subsequent to the review and discussion, the Taskforce made the following key conclusions:**

- (ii) The work program should encompass the aforementioned continuous, phased approach that demonstrates the Joint Taskforce's short and long term scope of work, be aligned to the revisions made on the concept note, proposal and the work program and the reflect the scope of the Joint Taskforce accordingly.
- (iii) The costing of the work program shall be elaborated by the Secretariat and be ready for submission in the documentation for the Joint PRC/AUC Retreat

#### **DRAFT AGENDA FOR THE PRC-AUC RETREAT**

18. The review was facilitated by Mr. Jacob Nyoyo (Cabinet of the Chairperson) and was moderated by Mr. Dalma Jaima, representative from the African Peer Review Mechanism. In addition to the draft Agenda for the PRC-AUC retreat the documents to be presented at the PRC/AUC Retreat were reviewed. These included the following:

- a) Report of the Joint Task Force Meeting
- b) Revised Draft Concept Note and Proposal
- c) Revised Draft Terms of Reference
- d) Draft Work Plan of the Joint Taskforce

#### **RECOMMENDATIONS OF THE JOINT TASKFORCE TO THE JOINT PRC/AUC RETREAT**

19. The following recommendations were proposed:
  - (i) The following documents should be presented to the PRC/AUC Retreat:
    - The revised Draft Concept note, Proposal and Reporting Format
    - The revised Draft Terms of Reference
    - Draft Work Plan for the Taskforce and its budget implications
    - Report of the First Joint Taskforce meeting, with its recommendations

- (ii) The mandate and scope of the joint taskforce, should be a continuous and phased process as per the short and long-term scope of work to monitor and evaluate all decisions;
  - a) short term objective: adopting the draft terms of reference and work program of the JTF as well as the draft reporting template and proposal in the upcoming July meetings of the AU policy organs.
  - b) Long term objective/Starting February 2023: embark on a process of make stock pile of all AU decisions, categorizing them, analysing reasons for non-implementation and proposing mechanism to enhance compliance, as well as devising a new/executive like report on the implementation of previous decisions.
- (iii) Approves the concept note, proposal and reporting format for monitoring, evaluation and reporting on implementation of AU Policy Decisions and recommend it for the Executive Council;
- (iv) Approves the terms of reference for the Joint taskforce on monitoring, evaluation and reporting on implementation of AU Policy Decisions and recommend it for the Executive Council; while encouraging it to benefit from the lessons learned and best practices emanating from similar processes undertaken by other international Organizations on decisions/resolutions;
- (v) Approved the work program of the Joint taskforce and recommended that financial implications be considered following due processes of the AU Policy Organs;
- (vi) As per the Terms of Reference, the representation of Member States in the Joint Taskforce shall be open ended;
- (vii) The monitoring, evaluation and reporting of the decisions shall be based on the recommended format, while it is recommended to revise the nomenclature, structure and format of decisions and other outcomes with a view of clearly delineating between preambular and operative paragraphs from the perspective of being concise, focused, and action-oriented. Additionally, consideration is due for examining ways of rationalizing working methods including clustering and consolidation of items to facilitate time-bound implementation of these outcomes;
- (viii) Henceforth, a decision submitted for adoption shall comply with EX.CL/Dec.898(XXVIII)Rev.1 and EX.CL/1284(XXXIX) on the number of decision; incorporation of legal, financial and structural implications of these decisions; and the imperative for full implementation “before another decision is taken on the same subject matter”;
- (ix) In considering Dec.898, Decisions of particular nature that treat issues that necessitate time and are subject to an ongoing process shall not be undermined.
- (x) A guideline document for pre-adoption and post-adoption of decisions be developed by the Secretariat and reviewed by the Joint Taskforce to guide submission of decisions by Member States and the Commission;

- (xi) Identification of reasons behind the non-implementation of decisions should be set as one of the guidelines in the evaluation and monitoring of the non-implementation of AU decisions and thus propose mechanisms and ideas to enhance compliance, including among others the format of the decisions, among other ideas.
- (xii) Recommended that the roles of various African Union Policy Organs in the process of implementation and monitoring of decisions be clearly delineated and communicated by the Secretariat;
- (xiii) All entities (Departments/Organs/Agencies/Institutions) of the AU should designate focal points to follow-up on the Monitoring, Evaluation of the implementation of decisions after Summits;
- (xiv) Proposed that a meeting for the joint task force with the designated focal points should take place after each Summit to discuss strategies for implementation, monitoring and reporting of decisions;
- (xv) A pre-adoption mechanism should be instituted comprising the current drafting Committee, Office of the Secretary to the Commission, the Office of the Director General to review draft decisions against the standard criteria prior to submission to Policy Organs while the Joint Taskforce assesses implementation of adopted decisions;
- (xvi) Develop clear reporting lines on implementation of decisions by Member States to relevant departments and to Policy Organs;
- (xvii) Put in place all necessary measures to enhance the Coordination between departments and Member States on the Monitoring and Evaluation process of decisions through harmonized, effective and joint reporting.

Annex 1: Attendance

Member State Representatives;

	Name	Title	Organization
1	Mr. Chuma Mapokgole		South African Embassy
2	Mr. Mustafa Tarek		Egyptian Embassy
3	Mr. Suleiman Ahmedin		Eritrean Embassy
4	Ms. Taiwo Olawole	First Secretary	Embassy of Nigeria
5	Mr. Hicham Benamour		Moroccan Embassy
6.	Amb. Hope Tumukunde	Ambassador	Rwandan Embassy
7.	Mr. Robert Opirah	First Counsellor	Rwandan Embassy
8.	Mohamed El-Hussein		Egyptian Embassy
9.	Mr. Teshome Shunde		Ministry of Foreign Affairs, Ethiopia
10.	Mr. Bou El Mehi		Moroccan Embassy
11	Mr. Monaphathi Maraka		Embassy of Lesotho

Representatives from the AUC and other Organs;

1	Amb Amr Aljowaily	Strategic Advisor,	AUC
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		Cabinet of the DCP	
2	Mr. Shumba Tichawona	Ag. Director, OSPD	AUC
3	Mr. Jacob Nyoyo	Cabinet of the CP	AUC
4	Mr. Yassine Gaouane	Office of the DG	AUC
5	Mrs. Laurette Francette	ETTIM	AUC
6.	Ms. Patience Kente	OSC	AUC
7.	Mr. Simon Kisira	Head – Evaluation and Knowledge Management	AUDA - NEPAD
8.	Ms. Josephine Etima	OSPD	AUC
9.	Dr. Scelo Zibagwe	OSPD	AUC
10.	Mr. Samory Badona Monteiro	Legal Officer, OLC	AUC
11.	Ms. Mahlet Teshome	Biosafety Expert, HRST	AUC
12.	Mr. Guedegbe Bona	PAPS	AUC
13.	Mr. Sefah Bright	Desk Officer	ECOSOCC
14.	Mr. Yisehak Tigabu	Senior Finance Officer - Finance	AUC
15.	Mr. Dalma Jama		APRM
16.	Ms. Mosa Michelle Thakaso	CDCP	AUC
17.	Mr. Abdelsadick Mahamat Brahim	OLC	AUC
18.	Mr. Manuel T. Adriano	OSC	AUC
19.	Mr. Kevino T. Tchatcho	PAPS	AUC
20.	Ms. Hilina Tenkir	OSPD	AUC
21.	Ms. Eyerusalem Teklu	OSPD	AUC

Attachments to the Report

- Annex 2: Draft Terms of Reference
- Annex 3: Draft Concept Note
- Annex 4: Draft Proposal
- Annex 5: Draft Work Programme of the Joint Taskforce
- Annex 6: Draft Data Entry Template and Report Outline
- Annex 7: Draft Agenda PRC/AUC Retreat

**STATUS OF IMPLEMENTATION OF 2011 DECISIONS OF THE EXECUTIVE COUNCIL AND ASSEMBLY-CASE STUDIES SAMPLE**

Nos	Thematic Areas (2018 - 2023)	Decision No & Title	ACTION REQUIRED	Key Performance Indicators	Baseline (2011)	Target	Actual (2021)	Performance Dashboard	Key Results	Lessons Learnt/Best Practices	Challenges	Implementing Entity	Reporting Entity
1	Peace and Security	Ex.Cl/Dec.652 (XIX) - Decision on the Situation in the Palestine and the Middle East – Doc. Ex.Cl/667(XIX)	CALLS UPON all Member States; especially those Members of the United Nations Security Council, to support the Palestinian efforts during the next session of the UN General Assembly to obtain full membership of the UN for the State of Palestine based on the 1967 lines with East Jerusalem as its capital.	Number of AU MS sitting on the UN SC that supported the Palestinian efforts	0%	100%	10%	10%			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		

			CALLS UPON the UN Security Council to convene an emergency session to address the status of the Palestinian State		0	1	0	0%		Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
2		<b>Ex.Cl/Dec.644(XIX)</b> - Decision on the Contribution of the Member States to the 2011 Budget of the African Union – Doc. EX.CL/655(XIX)ii	URGES Member States to fully pay up their assessed contributions	No of MSs that paid up all their assessed contributions by December 2011	0	54	30	56%		Complete, however effectiveness will be assessed through the follow-up review process		
3		<b>Ex.Cl/Dec.645(XIX)</b> - Decision on the budget of the African Union for the 2012 financial year – Doc. PRC Report (XXI)	RECOMMENDS to the Assembly that the Commission in collaboration with the PRC to make proposals for amendments to the Financial Rules and Regulations to ensure	No of relevant proposals for ammendements to the Financial Rules and Regulates made by the Commission.	2	5	3	33%		Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The		

			implementation of Decision Ex.Cl /Dec.578 (XVII)							only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
			REQUESTS the Commission to Submit to Member States supporting documents provided for Article 36 of the Financial Rules and Regulations in a timely manner				#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
4		<b>Ex.Cl/Dec.651 (XIX)</b> - Decision on the Status of Signature and Ratification of OAU/AU Treaties – Doc. Ex.Cl/664(XIX)	INVITES all State parties to the Protocol to the African Charter on Human Peoples' Rights on the Establishment of an African Court on Human and People's Rights	Percentage of AU Member States that have Signed and ratified the Protocol on the African Charter on Human and People's Rights	0%	100%	28%	28%		Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The		

			that have not yet done so to make a declaration accepting the competence of the Court to receive cases under article 5 (3) of this Protocol						only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
			Percentage of AU Member States that have not signed the protocol but have made declarations accepting the Competence of the Court to receive cases under article 5(3) of this protocol						#DIV/0!		
			REQUESTS the Commission to expedite the implementation of previous decisions on the review of OAU /AU Treaties	Percentage of previous decisions on the review of OAU/AU Treaties that were implemented					#DIV/0!	Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII	



			REQUESTS the Commission to explore the possibility of directly arranging the procurement of relief materials and in collaboration with partners arrange direct emergency response	Number of emergency responses for which the commission directly procured relief materials				#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
			URGES Member States and the Commission to examine various lasting solutions and make appropriate recommendations to council in accordance with the implementation of the Action Plan of the AU Convention for the Protection and Assistance of IDPs in Africa					#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		

			<p>APPEALS to Member States that have not signed the Kampala Convention for IDPs to consider signing and ratifying the convention as soon as possible and adhere to its provisions</p>	<p>Percentage of MSs that have since the Kampala Convention for IDPs</p>							<p>Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011</p>		
			<p>CALLS UPON the commission to explore new avenues for raising extra-budgetary resources to supplement Member States efforts in the implementation of the Plan of Action on the Outcomes of the 2009 Kampala AU Special Summit on Refugees, Returnees and IDPs and report back on the</p>	<p>Percentage of extra-budgetary resources raised by the Commission to support implementation of the Plan of Action on the Outcomes of the 2009 Kampala AU Special Summit on Refugees, Returnees and IDPs</p>							<p>Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011</p>		

			developments to the next Ordinary Session of the Executive Council in January 2012									
6		<b>Ex.Cl/Dec.655 (XIX)</b> - Decision on the Report of the African Committee of experts on the rights and welfare of the Child – Doc. Ex.CL/675(XIX)	REQUESTS the Commission to implement Decision EX.CL/Dec.441 (XIII) adopted by the Thirteenth Ordinary Session of the Executive Council held in Sharm El Sheikh from 24 to 28 June 2008 to allocate a separate budget to ACERWC starting from 2012 financial year	Amount of Budget allocation to ACERWC programme activities in 2012				#DIV/0!			Complete, however effectiveness will be assessed through the follow -up review process	
			REQUESTS the Commission to involve ACERWC in negotiations and field missions in conflict areas which might have					#DIV/0!				

			impact on children rights									
			REQUESTS ACERWC to submit a report on its activities in June/July 2012				#DIV/0!					
7		Ex.Cl/Dec.646(XIX) - Decision on Structural Reforms – Doc. Ex.Cl/655(XIX)ii	<a href="#">DECIDES to create the Division of Strategic Partnerships in the Office of the Chairperson of the Commission[1]</a>	All recommended positions for the Division of Strategic Partnerships filled	0	12	12	100%			Decision fully implemented in 2019 though under the current <b>institutional reform process</b> , the Division has now been merged with Resource Mobilisation for form the Partnerships Management and Resource Mobilization Directorate	

8		<p><b>Ex.Cl/Dec.650 (XIX)</b> - Decision on the conclusions of the Third Joint Retreat between the Permanent Representatives Committee and the African Union Commission – Doc. Ex.Cl/663(XIX)</p>	<p>REQUESTS the Commission, in close collaboration with the PRC, to prepare guidelines /criteria on minimum requirements for the Hosting of Summits (Standard Host Agreements), holding of side events during summits, and submission of items proposed by Member States</p>					#DIV/0!			<p>Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011</p>		
			<p>DECIDES on themes, Summit Venues and Host Agreement, items proposed by MSs, invitation of Guests of Honor and list of Speakers at the Executive Council at Assembly Opening and Closing Session.</p>	<p>Level of Compliance on each of the decided items</p>				#DIV/0!			<p>Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011</p>		

		<p>REQUESTS the Commission in collaboration with the PRC that in the ongoing preparatory process for the celebration of the OAU/AU, should consider the possibility of publishing a “Jubilee book” which would encompass the achievements of the Organization in political, economic and social fields, the challenges encountered and future prospects; in implementation of the January 2011 Summit Decision on the celebrations of the 50<sup>th</sup> Anniversary of the OAU/AU</p>	<p>Number of AU Jubilee Books published</p>				<p>#DIV/0!</p>			<p>Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011</p>		
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		REQUESTS the Commission to propose practical modalities for the rationalization of Sectoral Ministerial Conferences in view of the fourteen (14) Specialized Technical Committees (STCs) created by Assembly Decision /AU/Dec.227 (XII) of Jan 2009	Number of Practical Modalities for the rationalization of Sectoral Ministerial Conferences proposed by the Commission							Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
		REQUESTS the Commission in consultation with the PRC to identify issues to be discussed during the January/February and June/July Summits respectively to made appropriate recommendations to the Executive Council at its 20 <sup>th</sup> Ordinary Session in January 2012								#DIV/0!		

		REQUESTS the Commission to initiate a review of the class of travel and payment of per diem to members of the PRC and representatives of Member States on official mission of the AU so as to ensure harmony with conditions offered to AUC officials				#DIV/0!			Complete, however effectiveness will be assessed through the follow-up review process		
		REQUESTS the Commission in collaboration with the PRC, to report on the implementation of the various recommendations of the PRC-AUC Retreat held in Nazareth from 31 March to 2 April 2011, including the preparation of various above-mentioned guidelines/criteria, at the next Ordinary Session of the Executive	Percentage of recommendations of the PRC-AUC retreat held from 31st - 2nd April that were implemented			#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments/organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		

			Council in January 2012.									
9		<b>Ex.Cl/Dec.654 (XIX)</b> - Decision on African Union – United Nations Ten Year Capacity Building Programme – Doc. Ex.CL/671(XIX)	REQUESTS the Commission to Report Regularly to the Executive Council on the African Union – United Nations Ten Year Capacity Building Programme and that such reports focus more on results and concrete deliverables beyond the institutional and organizational issues	Number of Quality reports submitted by the Commission to update the Executive Council on the AU - UN Ten Years Capacity Building Programme				#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011	

10	<p><b>Ex.Cl/Dec.656 (XIX)</b> - Decision on the Report of the Economic, Social and Cultural Council of the Union (ECOSOCC) – Doc. Ex.CL/677(XIX)</p>	<p>REQUESTS the Standing Committee as the coordinating unit of ECOSOCC to accelerate and consolidate these efforts and submit a framework report to the Ordinary Session of Council in June/July 2012</p>					#DIV/0!			<p>Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011</p>		
		<p>REQUESTS the Standing Committee to take appropriate steps to facilitate the mid-term elections of the Bureau and Standing Committee as well as subsequent elections into the General Assembly in 2012 in accordance with the Statutes of ECOSOCC</p>					#DIV/0!			<p>Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011</p>		

			CALLS UPON Member States of the Union and the Commission to support ECOSOCC in achieving these objectives				#DIV/0!					
11		<b>Ex.Cl/Dec.657 (XIX)</b> - Decision on the Activities of the African Union Advisory Board on Corruption – Doc. Ex.CL/680(XIX	CALLS ON all stakeholders, including Member States, the Commission and other relevant AU policy organs to strengthen the financial and human resources of the secretariat to enable the Board to fulfil its mandate in an efficient manner				#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
			URGES Member States that have not yet signed and ratified the African Union Convention on Preventing and Combating Corruption to do so, and inform the Commission of their designated National Anti-	Percentage of Member States that have signed and ratified the African Union Convention on Preventing and Combating Corruption			#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is		

			Corruption Authority						Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
			URGES State Parties to <b>implement</b> the Convention to set up and empower National Anti-Corruption Bodies as required under Article 20 of the Convention				#DIV/0!		Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
			Requests the Board to report on progress made to the ordinary session of the Executive Council in June/July 2012				#DIV/0!		Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The		

										only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
11	<p><b>Ex.Cl/Dec.658 (XIX)</b> - Decision on the Report of the African Union Commission on International Law (AUCIL) – Doc. Ex.CL/681(XIX</p>	<p>REQUESTS AUCIL to submit its proposals on its work programme and its 2010 – 2013 Strategic Plan to the PRC through its Sub Committee on Programmes and Conferences</p>					#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
		<p>REQUESTS AUCIL to submit a report on its activities to the Ordinary Session of the Executive Council in June/July 2012</p>					#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The		

										only available report is Ex.Cl./623(XVII) dated 24th - 25th January 2011		
12	<p><b>Ex.Cl/Dec.659 (XIX)</b> - Decision on the Activity Report of the African Court on Human and Peoples Rights – Doc. Ex.CL/681(XIX)</p>	<p>REQUESTS the immediate implementation of the 2011 Budget of AfCHPR with regards to the status of Judges</p>					#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII) dated 24th - 25th January 2011		
		<p>REQUESTS the PRC through its sub-committee on Structural Reforms to consider the Court's proposal on the new Structure of its Registry and submit appropriate recommendations for consideration</p>					#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII)		



			organizations, and allow them access to the Court, after they have exhausted national remedies							report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
			REQUESTS the Commission in collaboration with AfCHPR to finalize the process of examining the implications of AfCHPR being empowered to try international crimes and report thereon to the Assembly, through the Executive Council in January 2012				#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
13		<b>Ex.Cl/Dec.661 (XIX)</b> - Decision on the Report of the Ministerial Panel for the Election of members of the Commission - Doc EX.CL/674 (XIX)iii	URGES all Member States to adhere to the timeframe for the elections process set out in the Modalities for the Election of Members of the Commission				#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The		

										only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011			
			AUTHORIZES the necessary expenditure for the work of the Ministerial Panel and the related activities to be funded from virement or arrears of contributions					#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
14		<b>Ex.Cl/Dec.667 (XIX)</b> - Decision on the Report of the Pan African Parliament – Doc. Ex.Cl/676(XIX)	REQUESTS the PRC through its Sub-Committee on Structural Reforms and its Advisory Subcommittee on Administrative, Budgetary and Financial Matters to study the PAP proposals and					#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available		

			submit appropriate recommendations to the next ordinary session of the Executive Council in January 2012							report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
15		<b>Ex.Cl/Dec.647(XIX)</b> - Decision on Nineteenth Ordinary Session of the African Union Conference of Ministry of Industry – Doc. Ex.Cl/660(XIX)	<a href="#">CALLS ON Member States, the Commission, the RECs, the Private Sector Institutions, development partners and other stakeholders, to take necessary measures for the effective implementation of AIDA[1]</a>	<a href="#">Number of measures taken by key stakeholders for the effective implementation of the Accelerated Industrial Development for Africa</a>				#DIV/0!		Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
			REQUESTS the Commission, in collaboration with RECs, the United Nations Industrial Development Organization (UNIDO), the United Nations Economic Commission for	Percentage of Resources Mobilized through the framework of the Resource Mobilization Strategy for Africa's Industrialization				#DIV/0!		Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available		

		Africa (UNECA) and other African and International Partners to mobilize resources through the framework of the resource mobilization strategy for Africa's Industrialization								report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
		REQUESTS the Commission to follow-up on the implementation of the outcomes of the Conference and to report to the next Ordinary Session of the Executive Council in January 2012	Percentage of outcomes of the Conference report that were implemented by January 2012				#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
16	<b>Ex.Cl/Dec.649(XIX)</b> - Decision on the report of the fifth Ordinary Session of the African Union Conference of Ministers of	REQUESTS the Commission to facilitate implementation of the recommendations of the CAMH5	Percentage of the CAMH5 recommendations that were implemented with support from the commission				#DIV/0!					

	Health – Doc. Ex.Cl/662(XIX)	REQUESTS the Commission to follow-up on the implementation of the outcomes of the conference and report regularly to the Executive Council	Percentage of outcomes of the Conference report that were implemented by January 2012				#DIV/0!					
17	Ex.Cl/Dec.660 (XIX) - Decision on Multilateral Cooperation - Doc EX.CL/655 (XIX)iii	REQUESTS the PRC through its Sub-Committee on Multilateral Cooperation and the Commission to work with the Government of India to revise the existing Joint Plan of Action within six months fully reflect the enhanced Framework for Cooperation, with a follow-up mechanism					#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
		REQUESTS the Commission in collaboration with the PRC through its Sub-Committee on Multilateral Cooperation to make concrete					#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting		

			proposals for inclusion in the revised Joint Plan of Action							departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
			REQUESTS the PRC in collaboration with the Commission, to complete the Global Studies on Africa's Strategic Partnership and on the Representational Officers and submit a report thereon to the Executive Council in January 2012				#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available report is Ex.Cl./623(XVII I) dated 24th - 25th January 2011		
18		<b>Ex.Cl/Dec.665 (XIX)</b> - Decision on the Candidature of Algeria to the Chairmanship if the 77 AND China Group	REQUESTS the African Group in New York to take the necessary steps to notify the present decision to the Chairman of the Group of the 77 and China well ahead of the thirty-fifth annual				#DIV/0!			Primary Data on status of implementation details, to be collected through focal persons from reporting departments /organs; The only available		



STATUS OF IMPLEMENTATION OF 2011 DECISIONS OF THE EXECUTIVE COUNCIL AND ASSEMBLY

Nos	STRATEGIC PILLARS (2009 - 2011)	Decision No & Title	ACTION REQUIRED	Key Performance Indicators	Baseline (2011)	Target	Actual (2021)	Performance Dashboard	Key Results	Lessons Learnt	Remarks
1	DEVELOPMENT, INTEGRATION AND COOPERATION	Decision on the Theme "Accelerating Youth Empowerment for Sustainable Development" – Doc. Assembly/AU/2(XVII)	REQUESTS: (i) the Commission to report yearly on the implementation status of the youth development programmes, at all levels, with contributions from all Member States, Regional Economic Communities, the Pan African Youth Union and its organs;		0	5	2	40%			
			REQUESTS: (ii) the African Peer Review Mechanism (APRM) to incorporate the monitoring of the implementation of the African Youth Charter and the plan of Action of the Youth Decade with specific focus on youth social, political and economic development within Member States as also a basis for evaluation;		0	10	0	0%			
	INSTITUTION AND CAPACITY BUILDING	Decision on Alternative Sources of Financing the African Union – Doc. EX./CL/656(XIX)	REQUESTS the Commission to actively pursue the effective implementation of the various decisions of the Assembly on alternative sources of financing the AU;		7	20	14	54%			

			REQUESTS the Commission to expedite the process of setting up the Panel and take all necessary measures to facilitate its work; (About the Panel: High Level Panel of Eminent Personalities (the Panel) with a view to engaging with Member States and coming up with definitive proposals to this long outstanding issue as per the January 2011 Executive Council Decision EX.CL/Dec.643(XVIII))	The High Level Panel (HLP) of Eminent Personalities established.			2	100%		Panel presented its first report on the Nineteenth Ordinary Session of AU Assembly, 15-16 July 2012, Addis Ababa, Ethiopia (Assembly/AU/18(XIX)). Overtaken by the successive Assembly decisions in 2015 (Assembly/AU/Dec.578(XXV)), and 2016 (Assembly/AU/Dec.605(XXVII)).
			REQUESTS the Panel to undertake the consultations in a timely manner and report to the next Ordinary Session of the Assembly through the Executive Council, in January 2012	Completion of the HLP's consultation processes				#DIV/0!		
				The HLP's recommendation adopted				#DIV/0!		The Panel's Report was Approved at the Twenty-first Ordinary Session of the AU Assembly , 26- 27 May 2013, Addis Ababa, Ethiopia
	<b>INSTITUTION AND CAPACITY BUILDING</b>	Decision on the Specialized Technical Committees – Doc. EX.Cl/666(XIX)	DECIDES that each STC should meet at the level of ministers and experts once every two (2) years, with the exception of the STC on Finance, Monetary Affairs, Economic Planning and Integration, the STC on Gender and Women Empowerment and the STC on Defense and Security which shall meet once a year in ordinary session and					#DIV/0!		

		an extra Ordinary Session if need be							
		REQUESTS the Commission in collaboration with the Permanent Representatives" Committee (PRC) through its Sub-Committee on Administrative, Budgetary and Financial Matters to determine the financial implications of meetings of each STC					#DIV/0!		
		DECIDES that the Coordinating Mechanism of the STCs shall be made up of the Bureaus of the various STCs in order to ensure that the STCs have a global view of the policies, programmes and activities of the African Union; AUTHORIZES that it meets once every year and that the Chairpersons of the various STCs attend the sessions of the Executive Council;					#DIV/0!		

			REQUESTS the Commission to operationalize the STCs from January 2013 and that thereafter the Sectoral Ministerial Conferences be abolished					#DIV/0!			
	<b>INSTITUTION AND CAPACITY BUILDING</b>	Decision on the Implementation of the Assembly Decisions on the International Criminal Court – Doc. EX.CL/670(XIX)	REQUESTS the African members of the UN Security Council to place on the agenda of the United Nations (UN) Security Council to defer the proceedings initiated against President Bashir of The Sudan, in accordance with Article 16 of the Rome Statute of International Criminal Court (ICC) on deferral of cases by the UN Security Council;					#DIV/0!			
			REQUESTS the Group of African States Parties in New York and in the Hague as well as the African Members of the UN Security Council to closely follow-up on the implementation of the Assembly’s Decisions on ICC					#DIV/0!			

			<p>REQUESTS the Commission in collaboration with the Permanent Representatives" Committee to reflect on how best Africa's interests can be fully defended and protected in the international judicial system, and to actively pursue the implementation of the Assembly's Decisions on the African Court of Justice and Human and Peoples" Rights being empowered to try serious international crimes committed on African soil;</p>					#DIV/0!			
			<p>REQUESTS the Commission to follow-up on this matter and to report regularly on the implementation of the various Assembly decisions on ICC</p>					#DIV/0!			
	<b>SHARED VALUES</b>	<p>Decision on the Report of the Implementation of the Roadmap and Global African Diaspora Process – Doc. EX.CL/686(XIX)</p>	<p>REQUESTS the Commission and the Republic of South Africa to continue their collaboration to ensure the successful planning and conduct of the Diaspora Summit;</p>					#DIV/0!			

			FURTHER REQUESTS that such efforts should include the continuation of regional Consultative Conferences and the revitalization of Diaspora Regional Networks in the various regions of the world where the African Diaspora population lives as well as carrying out of feasibility studies on bankable projects;					#DIV/0!			
		Decision on the Theme, Date and Venue of the Eighteenth Ordinary Session of the Assembly of the African Union	Hosting of next Summit					#DIV/0!			
	<b>PEACE AND SECURITY</b>	Decision on the Report of the Peace and Security Council on its Activities and the State of Peace and Security in Africa – Doc. Assembly/AU/4(XVII)	CALLS UPON SADC and the AU to continue to work together to find a consensual and sustainable solution to the crisis, in full compliance with the relevant instruments of the AU relating to unconstitutional changes of government, and to mobilise, to this end, the support of the international community, including through the early holding of a meeting of the International Contact Group on Madagascar					#DIV/0!			

		<p>REQUESTS the Commission to closely follow the situation and make every effort to facilitate progress (on the CALL ON Djibouti and Eritrea to pursue, in good faith, the scrupulous implementation of the 6 June 2010 Agreement, concluded under the auspices of Qatar, in order to resolve their border dispute and consolidate the normalization of their relations)</p>				#DIV/0!			
		<p>REQUESTS the Commission to pursue its efforts, including consultations with all stakeholders, with the view to facilitating the early convening of the envisaged regional conference on peace, security, stability and development in the Horn of Africa, as provided for in the above-mentioned decision (paragraph 12 of Decision Assembly/AU/Dec. 338(XVI) Rev.1.);</p>				#DIV/0!			

		<p>REQUESTS the Commission and the Panel of the Wise to support the electoral processes in these two countries (DRC and Liberia) and make contributions towards their success, including in the context of the follow-up on the recommendations of the Panel on election-related conflict and violence, as endorsed by the 13th Ordinary Session of the Assembly of the Union held in Sirte, in July 2009</p>				#DIV/0!			
		<p>REQUESTS the PSC to swiftly authorize the proposed operation in all its components, including the Regional Intervention Force (RIF), the Joint Operations Centre (JOC) and Joint Coordination Mechanism (JCM).</p>				#DIV/0!			
		<p>The Assembly REQUESTS the United Nations and other AU partners, to support this initiative aimed at protecting affected civilian populations, including through financial and logistical support;</p>				#DIV/0!			

			<p>REQUESTS the Commission, in consultation with ECOWAS and other partners, including the United Nations and the European Union, to accelerate the implementation of the measures envisaged under the relevant decisions of the PSC and the Extraordinary Summit, to support the process underway in Côte d'Ivoire, including support for the Dialogue, Truth and Reconciliation Commission, reform of the security sector, the implementation of pending aspects of the Ouagadougou Political Agreement and socio-economic recovery, through the dispatch of an assessment mission and the holding of an African Solidarity Conference;</p>					#DIV/0!			
			<p>REQUESTS the Commission to continue to support the on-going efforts in Tunisia (related to transition)</p>					#DIV/0!			

		<p>REQUESTS the Commission to spare no efforts in supporting and accompanying the transition (in Egypt), building notably on the outcome of the visits undertaken by the Chairperson and the Panel of the Wise to Egypt, on 26 and 27 March 2011 and from 4 to 6 June 2011, respectively.</p>				#DIV/0!			
		<p>The Assembly DECIDES, in view of the many challenges yet to be overcome and the recommendation made by the Commission, to extend to 2017 the initial deadline of 2012, set by the Memorandum of Understanding on the Conference on Security, Stability, Development and Cooperation in Africa (CSSDCA) of July 2002, for the completion of the delimitation/demarcation of all African borders, where such an exercise has not yet been completed;</p>				#DIV/0!			

			REQUESTS the Commission to avail the expertise required, including through the establishment of standby teams of experts, to Member States that need technical assistance (on the Prevention and Combating of Terrorism)					#DIV/0!			
		Decision on the Report of the Committee of Ten Heads of State and Government on the Reforms of the United Nations Security Council - Doc. Assembly/AU/6(XVII)	REQUESTS the African Permanent Representatives of the Committee of Ten in participating in the on-going intergovernmental negotiations on the UN Security Council reform to work closely with other African Permanent Representatives to the UN and the African Permanent Representatives to the AU, and to continue to dialogue with and engage other Member States and interest groups in the reform process, with a view to building more alliances in support of the African common position					#DIV/0!			

			ALSO REQUESTS the Committee of Ten to continue to intensify its efforts in advocating, canvassing and promoting the African common position as well as endeavouring to reach out at the highest political levels for the purpose of garnering more support for the African common position and of galvanising the required political will to keep the reform process moving forward;					#DIV/0!			
			FURTHER REQUESTS the Commission to continue to facilitate the activities of the African Permanent Representatives of the Committee of Ten to the UN in the intergovernmental negotiations on UN Security Council reform and related consultations thereon					#DIV/0!			
	<b>SHARED VALUES</b>	Decision on the Hissene Habre Case – Doc. Assembly/AU/8(XVII)	REQUESTS the Commission to closely monitor the implementation of this Decision and to report to the next ordinary session of the Assembly in January 2012					#DIV/0!			
	<b>INSTITUTION AND CAPACITY BUILDING</b>	Decision on The Transformation of The African Union Commission into The African Union Authority – Doc.	DECIDES to defer consideration of this item to the next Ordinary Session of the Assembly in January 2012					#DIV/0!			

		Assembly/AU/9(XVII)								
		Decision on the Allocation of the Pan-African University Institute on Water and Energy Science, including Climate Change	REQUESTS the Commission to take, in collaboration with the Algerian Government, all necessary measures to ensure the establishment of this Institute					#DIV/0!		
		Decision on the Budget of the African Union for the 2012 Financial Year – Doc. EX/CL/657(XIX)	AUTHORIZES the Executive Council to convene an extraordinary session in September 2011 to consider and adopt the said budget					#DIV/0!		
	<b>DEVELOPMENT, INTEGRATION AND COOPERATION</b>	Decision on Africa's Preparation for Seventeenth Conference of the Parties/Seventh Meeting of the Parties to the Kyoto Protocol - Doc. Assembly/AU/7(XVII)	REQUESTS AfDB to accordingly present a report reflecting modalities and progress in the design of the African Green Climate Fund to the next meeting of African Ministerial Conference on the Environment (AMCEN);					#DIV/0!		
			ALSO REQUESTS the Commission to report on the implementation of this Decision to the next Ordinary Session of the Assembly in January 2012.					#DIV/0!		

		Decision on the Implementation of the Great Green Wall Programme – Doc. EX.CL/656(XIX)	REQUESTS the Commission to play its coordinating role in mobilizing resources for the GGW and provide the necessary support to the Executing Agency of the GGW;					#DIV/0!			
		Decision on the Implementation of the Great Green Wall Programme – Doc. EX.CL/656(XIX)	ALSO REQUESTS the Commission and the Agency to monitor, evaluate the project and report regularly to the Assembly through the Executive Council					#DIV/0!			
		Assembly/AU/Dec.37 7(XVII) DECISION ON THE ELECTION OF ONE MEMBER OF THE AFRICAN UNION COMMISSION ON INTERNATIONAL LAW Doc. EX.CL/682 (XIX)	DECIDES to appoint the following person as a member of the African Union Commission on International Law for a one (1)-year term, being the remainder of the term of a member who resigned: Bonaventure Makenga MPASI from Democratic Republic of Congo (DRC)					#DIV/0!			
		Assembly/AU/Dec.37 8(XVII) DECISION ON THE ELECTION OF FIVE MEMBERS OF THE AFRICAN COMMISSION ON HUMAN AND PEOPLES' RIGHTS Doc. EX.CL/683 (XIX)	DECIDES to appoint the following persons as members of the African Commission on Human and Peoples' Rights: Ms. Reine Adelaïde ALAPINI (Benin 6-year term). Mr. Med S. K. KAGGWA (Uganda 6-year term). Ms. Maya SAHLI FADEL (Algeria 6-year term). Ms. Faith Pansy TLAKULA (South Africa 6-year term). Mr. Pacifique MANIRAKIZA (Burundi 4-year term)					#DIV/0!			

	<p><b>SHARED VALUES</b></p>	<p>Assembly/AU/Dec.37 9(XVII) DECISION ON THE AFRICAN UNION DECISION-MAKING PROCESS, LACK OF IMPLEMENTATION OF DECISIONS, AND THE NEED TO UPHOLD AND RESPECT THE INTEGRITY OF ASSEMBLY DECISIONS BY ALL MEMBER STATES Doc. Assembly/AU/12(XVII ) Add.1</p>	<p>DECIDES to defer consideration of the item proposed by Namibia to its next ordinary session in January 2012. (Motion from Namibia: “on the African Union (AU) decision-making process, lack of implementation of decisions, and the need to uphold and respect the integrity of the decisions of the AU Assembly by all Member States”)</p>				<p>#DIV/0!</p>			
		<p>Assembly/AU/Dec.38 0(XVII) DECISION ON THE CONCLUSIONS OF THE INTERNATIONAL SYMPOSIUM ON THE FIFTIETH ANNIVERSARY OF THE INDEPENDENCE OF AFRICAN COUNTRIES Doc. Assembly/AU/12(XVII ) Add.2</p>	<p>REQUESTS the Commission in collaboration with the Permanent Representatives’ Committee to take all necessary measures to implement this Decision</p>				<p>#DIV/0!</p>			

		Assembly/AU/Dec.38 1(XVII) DECISION ON AFRICA'S PREPARATIONS FOR THE UNITED NATIONS CONFERENCE ON SUSTAINABLE DEVELOPMENT (RIO+20); COMMON POSITIONS AND STRATEGIES IN THE FACE OF THE CHALLENGE OF GREEN ECONOMY AND INTERNATIONAL GOVERNANCE OF THE ENVIRONMENT Doc. Assembly/AU/12(XVII ) Add.3	REQUESTS Member States, AMCEN and other Technical Specialized Organs of the AU, the Regional Economic Communities (RECs), UNECA, and AfDB, to put in place financial and institutional measures necessary at national, sub- regional and regional levels for the implementation of this Decision					#DIV/0!			
	<b>DEVELOPMENT, INTEGRATION AND COOPERATION</b>		REQUESTS the Commission to take all necessary measures to implement this Decision and the President of the Republic of the Congo, H.E. Denis SASSOU NGUESSO, to report to his peers, at the next Ordinary Session of the Assembly in January 2012 on the common African Position and strategies arrived at for Rio +20, for consideration and adoption					#DIV/0!			
		Assembly/AU/Dec.38 2(XVII) DECISION ON THE JACQUES DIOUF PRIZE ON FOOD SECURITY Doc. Assembly/AU/12(XVII ) Add.4	DECIDES to award every two (2) years, the "Jacques DIOUF Prize" to a Member State or institution that has made an outstanding contribution towards achieving food security, in particular, through the improvement of small-scale farming and elimination of post-harvest losses in rural communities, agriculture innovation and environmental					#DIV/0!			

			sustainability							
			REQUESTS the Commission to prepare and submit to the next Ordinary Session of the Executive Council in January 2012 draft modalities for the process of selecting recipient Member States or institutions including resources mobilization				#DIV/0!			
	<b>DEVELOPMENT, INTEGRATION AND COOPERATION</b>	Assembly/AU/Dec.38 3(XVII) DECISION ON THE SUPPORT OF A DRAFT RESOLUTION AT THE SIXTY SIXTH ORDINARY SESSION OF THE GENERAL ASSEMBLY OF THE UNITED NATIONS TO BAN FEMALE GENITAL MUTILATION IN THE WORLD Doc. Assembly/AU/12(XVII ) Add.5	REQUESTS the Commission to report on the implementation of this Decision next Ordinary Session of the Assembly in January 2012				#DIV/0!			

	Assembly/AU/Dec.38 4(XVII) DECISION ON THE PROJECT TO ESTABLISH THE AFRICAN CENTRE OF EXCELLENCE IN INFORMATION AND COMMUNICATION TECHNOLOGIES (CAETIC) IN TUNIS, REPUBLIC OF TUNISIA Doc. Assembly/AU/12 (XVII)Add.7	REQUESTS the Commission, in collaboration with the Government of the Republic of Tunisia, to begin the necessary negotiations with the various partners of Africa in order to implement the project;					#DIV/0!			
		ALSO REQUESTS the Commission to submit a report on the implementation of this Decision to the next Ordinary Session of the Assembly in January 2012					#DIV/0!			
	Assembly/AU/Dec.38 6(XVII) DECISION ON THE REPORT OF HEADS OF STATE AND GOVERNMENT ORIENTATION COMMITTEE ON THE NEW PARTNERSHIP FOR AFRICA'S DEVELOPMENT Doc. Assembly/AU/5(XVII)	REQUESTS the Commission and NPCA in conjunction with the United Nations Economic Commission for Africa (UNECA) and other partners to recommend appropriate mechanisms on domestic resource mobilization and present to the next HSGOC for consideration;					#DIV/0!			
		URGES the continuation of this practice (of negotiating G8 joint declaration on Africa initiated under the French Presidency of the G8)					#DIV/0!			

	<b>INSTITUTION AND CAPACITY BUILDING</b>	Assembly/AU/Dec.38 7(XVII) DECISION ON THE OFFER BY THE REPUBLIC OF EQUATORIAL GUINEA TO HOST THE THIRD AFRICA-SOUTH AMERICA SUMMIT	Hosting of Third Africa–South America Summit				#DIV/0!			
	<b>SHARED VALUES</b>	Assembly/AU/Dec.38 8(XVII) DECISION ON THE USE OF SPANISH WITHIN THE AFRICAN UNION	REQUESTS the Commission to take all the necessary measures to operationalize the use of Spanish within the African Union as soon as possible				#DIV/0!			
	<b>DEVELOPMENT, INTEGRATION AND COOPERATION</b>	Assembly/AU/Dec.38 9(XVII) DECISION ON THE UNITED NATIONS EDUCATION, SCIENCE AND CULTURAL ORGANIZATION- OBIANG-NGUEMA MBASOGO INTERNATIONAL PRIZE FOR RESEARCH IN LIFE SCIENCES	URGES UNESCO to implement the commitments already made in this respect as reflected in Decision 180 EX/57 of the Executive Board of this Institution				#DIV/0!			
	<b>SHARED VALUES</b>	Assembly/AU/Dec.39 0(XVII) DECISION ON THE TENTH ANNIVERSARY OF THE WORLD CONFERENCE AGAINST RACISM, RACIAL DISCRIMINATION, XENOPHOBIA AND RELATED INTOLERANCES (WCAR) AND THE DURBAN	DECIDES to fully support this commemorative event, ENCOURAGES Member States to participate at the highest possible political level and SUPPORTS the adoption of a political Declaration aimed at mobilizing political will				#DIV/0!			



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**JOINT RETREAT BETWEEN THE PERMANENT REPRESENTATIVES' COMMITTEE (PRC) AND THE COMMISSION ON THE MONITORING, EVALUATION AND REPORTING ON THE IMPLEMENTATION OF AU POLICY DECISIONS OVER THE LAST 10 YEARS**

**DATE: 9-10 JUNE OR 12-13 OR 13-15 JUNE 2022 (TBD)**

**VENUE: ADAMA, Ethiopia**

**EX.CL/1360(XLI)  
Annex 2**

**DRAFT CONCEPT NOTE**

## 1. Background

- 1.1 Through Executive Council Decision (XXVIII) paragraph (v) the Commission in collaboration with the PRC was requested to ensure the adoption of necessary measures to strengthen and effective monitoring and evaluation mechanisms for (or on) the implementation of Policy Organs Decisions through the improvement of a follow up matrix.
- 1.2 At the end, reported progress of the implementation of AU Executive Council and the Assembly decisions will address recommendations for the Institutional Reform of the African Union (H.E. Paul Kagame Report, January 2017) that “since many previous decisions have been taken but not implemented, it is time to look for a different mechanism that formally and legally binds us to act without delay, and holds us accountable for outcomes.” This will signal that African Union decisions matter
- 1.3 In the same vain, the Executive Council by Decision **EX.CL/Dec.1284 (XXXIX)** paragraph 6 requested the Commission to work in close collaboration with the PRC to establish a Joint Task Force comprising of Member States at Expert level and the Commission, to take stock of all decisions taken in the last decade and devise innovative ways of improving on the follow up on the implementation of Policy Organs decisions and report back to PRC.
- 1.4 At its 42<sup>nd</sup> Ordinary Session, the PRC (ref: **PRC/Rpt(XLII)Rev.1**) further guided that the monitoring of implementation of Policy Organs Decisions shall be conducted by the Office of Strategic Planning and Delivery and presented by the Senior Leadership of the Commission.
- 1.5 The PRC further requested the Office of Strategic Planning and Delivery to include in their paper/report, proposals on the review of the format of the report, on expediting the implementation of decisions, elaborate a monitoring mechanism and ensure that the annual report is categorised according to different themes inter alia, prior to its consideration by the Joint Task Force as well the PRC, respectively.
- 1.6 Recently, in the February 2022 AU Summit, the Executive Council, directed the Commission to take all necessary measures to organize the Joint PRC-AUC retreat, preceded by preparatory meetings of the Joint PRC- Commission Task Force at Experts level, in accordance with decision EX.CL/Dec.1127 (XXXIX). The taskforce will consist of 10 Member States Experts (two experts per region);

representatives from six technical departments<sup>2</sup> and seven service directorates<sup>3</sup> of the Commission; and seven AU Organs and Technical Offices<sup>4</sup>. The Office of Strategic Planning and Delivery shall be the Secretariat of the Taskforce.

1.7 It is envisaged that when the PRC and the Commission are regularly updated on the implementation of AU Policy Organs Decisions, the path towards the implementation of AU Assembly Decision Assembly/AU/Dec.687(XXX) para 16-21 is sure, with particular focus on para 21 that states “That monitoring and follow up of the implementation of decisions and policies shall become a core part of the Assembly, Executive Council, PRC and AU Commission’s business as follows:

- i. The AU Commission and PRC will meet quarterly on the status of implementation of decisions and policies; after the meetings of the Joint PRC/Commission task force at expert level.
- ii. The June/July- mid-year Co-ordination meetings reviews the status of implementation and the recommendations contained in the follow-up matrix as per its Rules Procedure;
- iii. The Executive Council mid-year meetings reviews and validates the report on implementation *status and endorses the recommendations for follow-up action contained in the follow-up matrix*);
- iv. The January Summits will be appraised on the status of implementation of decisions and policies and take decisions on compliance and or accelerated implementation;
- v. That AU Member States shall take all measures to enhance implementation and reporting capacity at the Member State level, including through the designation of focal points”

1.8 On the basis of the above, the Commission is organizing a retreat between the PRC and AUC in Adama, Ethiopia (**9-10 JUNE OR 12-13 OR 13-15 JUNE 2022**) to undertake the exercise.

## 2.0 Objectives of the Joint Retreat and Timeline

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<sup>2</sup> Agriculture, Rural Development, Blue Economy and Sustainable Environment; Economic Development, Trade, Industry, Mining; Education, Science, Technology & Innovation; Health, Humanitarian Affairs & Social Development; Infrastructure and Energy; and Political Affairs, Peace and Security;

<sup>3</sup> Office of the Director General; office of Strategic Planning and Delivery; Office of Internal Oversight; AUC Legal Counsel; Office of the Secretary to the Commission; Finance; and Human Resources Management.

<sup>4</sup> Africa Capacity Building Foundation; African Union Advisory Board on Corruption; African Commission for Human and Peoples’ Rights; African Court for Human and Peoples’ Rights; AUDA-NEPAD; African Peer Review Mechanism; AU ECOSOCC; and the Pan-African Parliament.

**2.1** The PRC-Commission Joint Retreat will be convened as per the Executive Council directive in decision EX.CL/Dec.1127 (XXXIX), with a view to improving monitoring and reporting on the implementation of African Union Policy Organs' decisions. Specifically, the retreat will discuss the following:

- a. Conduct a comprehensive assessment of the implementation of AU Policy Organs Decisions and devise innovative ways of improving the follow-up and reporting on the implementation of Policy Organs' decisions and report back to the 40th Ordinary Session of the Executive Council scheduled for February 2022.
- b. Consider The proposal by the Joint Task Force that outlines a format of the report, selected case studies by thematic area, an elaborate monitoring and evaluation mechanism, a proposal of categorizing the annual report according to different themes. And its proposed work program and terms of reference.

### **3.0 Methodology**

**3.1** The retreat is planned for two (2) days. It is expected that the retreat will be preceded by preparatory meetings of the Joint PRC - Commission led Joint Task Force at Experts level, in accordance with decision EX.CL/Dec.1127 (XXXIX). The Office of the Secretary to the Commission has provided a database of all the decisions that have been taken, categorized (Assembly or Executive Council), unpacked and aligned to the thematic areas accordingly.

**3.2** The Office of Strategic Planning and Delivery will present the proposal of undertaking the assignment which will be discussed by the retreat, together with draft evaluation tools and the cost implications of this exercise.

### **4.0 Participants**

**4.1** Participants will include Ambassadors/Permanent Representatives of African Union Member States, representatives from the Commission, Joint Taskforce Members; and the representatives from the AU Organs and Specialised Agencies.

### **5.0 Coordination and Preparation for the Joint Retreat**

**5.1** The Office of the Director General, Office of the Secretary to the Commission, Office of Strategic Planning and Delivery, Office of the Legal Counsel and the Joint Taskforce will ensure general coordination, including collation, translation and distribution of the finalized working documents.

### **6.0 Conclusion and post-retreat follow-up**

6.1 The retreat avails an opportunity for the PRC and the Commission to have in-depth discussions on improving and strengthening the existing mechanism on the follow-up, implementation and reporting on Policy Organs' decisions. Through this, the monitoring and follow up of the implementation of decisions and polices shall indeed become a core part of the Assembly, Executive Council, PRC and AU Commission's business.

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Ababa, ETHIOPIA P. O. Box 3243 Tel : 251-11-5182720 Fax : 251-11-5517844  
website : [www.au.int](http://www.au.int)

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EX.CL/1360(XLI)  
Annex 3

**Draft Terms of Reference for the Joint Task force on Monitoring,  
Evaluation and Reporting on the Implementation of AU Policy Organs  
Decisions from 2011-2021**

## Introduction

1. Pursuant to Executive Council Decision Doc. EX.CL/1284(XXXIX) paragraph 6, the African Union Commission establishes the Taskforce on the Monitoring, Evaluation and Reporting (MER) on the Implementation of AU Policy Organs decisions from 2011-2021. The Executive Council Decision Doc. EX.CL/929 (XXVIII) paragraph (v), requested the Commission, in collaboration with the PRC, to ensure the adoption of necessary measures to strengthen and effective monitoring and evaluation mechanisms for the implementation of Policy Organs Decisions through the improvement of a follow up matrix. Additionally, paragraph 6 of the Executive Council Decision EX.CL/Dec.1127 (XXXIX) requested the Commission, working in close collaboration with the PRC, to establish a Joint Task Force comprising of Member States at Expert level and the Commission, to take stock of all decisions taken in the last decade and devise innovative ways of improving on the follow up on the implementation of Policy Organs decisions and report back to PRC. The report is expected to be designed and structured from a data based, results based, monitoring, evaluation and reporting point of view. Much of the reporting, analysis, conclusions and recommendations will be around the performance framework (Strategic Objectives, Indicators, baselines, targets etc).
2. At the end, reported progress of the implementation of AU Executive Council and the Assembly decisions will address recommendations for the Institutional Reform of the African Union (H.E. Paul Kagame Report, January 2017) that “since many previous decisions have been taken but not implemented, it is time to look for a different mechanism that formally and legally binds us to act without delay, and holds us accountable for outcomes.” This will signal that AU decisions matter.
3. The terms of reference outline the purpose of the Task Force, as well as its objectives, responsibilities of Members of the Task Force, guidelines for the taskforce, secretariat, administrative arrangements and accountability, and

include a collaborative division of tasks and responsibilities for members of the Task Force.

### **Objectives of the Task Force**

- a) Recalling Decision Executive Council Decision EX.CL/898(XXVIII) paragraph (v), Executive Council Decision EX.CL/1284(XXXIX) paragraph 6 and paragraph 6 of the Executive Council Decision EX.CL/Dec.1127 (XXXIX) and cognisant of the need for a holistic mechanism which ensures accountability and compliance:
4. The tasks and responsibilities of the Joint Taskforce are as follows
    - a) Take stock of all decisions taken in the last decade, categorize them and identify the reasons why decisions have not been implemented and devise innovative ways of improving on the follow up on the implementation of Policy Organs decisions, enhancing compliance to decisions and report back to PRC.
    - b) Propose measures and contribute to strengthen effective monitoring and evaluation mechanisms for the follow-up of implementation of Policy Organs Decisions through the improvement of a follow up matrix including proposing a new applicable and effective reporting template; and new format of the report on the follow up on implementation of previous decisions.

### **Members of the Task Force**

5. Membership of the Joint Task Force shall be based on the relevant decisions, and will comprise of the following: Member States experts in an open-ended format, ; focal points from the following African Union Commission service and technical departments: Office of Strategic Planning and Delivery (Secretariat); Office of the Secretary to the Commission; Office of Internal Oversight; Office of the Legal Counsel; Office of the Director General, Finance; Human Resources Management; six technical departments (Agriculture, Rural Development, Blue Economy and Sustainable Environment; Economic Development, Trade, Industry, Mining; Education, Science, Technology & Innovation; Infrastructure

and Energy; Political Affairs, Peace and Security; and Health, Humanitarian Affairs & Social Development) and representatives from the AU Organs.

### **Secretariat for the Task Force**

6. The Office of Strategic Planning and Delivery in close collaboration with the Office of the Director General, shall be the secretariat of the Taskforce, and shall perform all leadership and coordination tasks required for the efficient functioning of the Joint Taskforce, including providing technical and substantive support.
7. The main responsibilities of the secretariat for the Task Force will be to:
  - a) Convene and prepare meetings of the Joint Task Force;
  - b) Encourage and facilitate strategic collaborative arrangements among the members of the Joint Task Force to enhance realization of the mandate;
  - c) Create and manage a virtual communities of practice for members of the Task Force.
  - d) Create and update an online inventory of commitments and activities of the members of the Task Force on the Monitoring, Evaluation and Reporting on the Implementation of AU Policy Organs decisions from 2011-2021.
  - e) Act as a point of enquiries and information regarding activities being undertaken by members of the Task Force.
  - f) Prepare summary reports of the meetings of the Task Force and disseminate these to the Taskforce Members, as well as progress reports in achieving the objectives of the Task Force, which will serve as an input into the periodic reports to the PRC.
  - g) Coordinate the preparation of the report to the PRC.
  - h) To support the Senior Management of the Commission in reporting to the PRC on a regular basis regarding the progress made by the Task Force on the Monitoring, Evaluation and Reporting on the Implementation of AU Policy Organs decisions from 2011-2021.

### **Tenure and Meetings**

8. The Joint Taskforce is established as a permanent structure and should hold its meetings on a quarterly basis prior to the PRC-Commission meetings;

### **Guiding Principles of the Joint Taskforce**

9. The Joint Taskforce will conduct its mandate in line with Rules of Procedures of the Policy Organs and the Legal Instruments of the Union.

**Languages**

10. The AU working languages shall be used by the Joint Taskforce.

**DRAFT WORK PROGRAMME – JOINT TASKFORCE ON MONITORING, EVALUATION AND REPORTING OF AU POLICY  
ORGANS DECISIONS ; JAN 2022 TO FEBRUARY 2023**

Milestones	Deliverables	Tasks / Actions	Responsibility	Time frame	Budget Estimate (USD)
June/July Coordination Meeting 2022	Draft ToR for the Joint Taskforce; Concept Note, Proposal and Reporting Template	<ul style="list-style-type: none"> <li>Drafting of ToR, Concept Note, Proposal and Data entry template</li> </ul>	OSPD & AUDA	Jan to Mar 2022	Inhouse
		<ul style="list-style-type: none"> <li>Presentation and validation of draft ToR, Concept Note, Proposal and Data Entry Template to Joint Taskforce</li> </ul>	AUC & AUDA members of the Joint Taskforce	25 – 27 April 2022	20,000
		<ul style="list-style-type: none"> <li>Designation of Focal Persons</li> </ul>	All AUC Depts/ Organs/ Agencies and Institutions	16 May 2022	inhouse
		<ul style="list-style-type: none"> <li>Presentation and validation of the draft ToR, Concept Note, Proposal and reporting template to the PRC / AUC Retreat for adoption</li> </ul>	Joint Taskforce PRC	11-13 June 2022	206,620
		<ul style="list-style-type: none"> <li>Presentation to the June / July Coordination meeting</li> </ul>	DCP	17 July 2022	

Milestones	Deliverables	Tasks / Actions	Responsibility	Time frame	
February Summit 2023	<ul style="list-style-type: none"> <li>An inventory of Categorized Decision applying a phased approach</li> </ul>	<ul style="list-style-type: none"> <li>Working group from the JTF leads the categorization process , and the composition of this working group to be adopted by the full membership of the JTF</li> </ul>	OLC / JTF	August - October 2022	20,000
	<ul style="list-style-type: none"> <li>Performance Indicators Handbook</li> </ul>	<ul style="list-style-type: none"> <li>Identify a small team to develop an inventory of all AU Decisions (2011 – 2021)</li> </ul>	Sub JTF	August 2022	
	<ul style="list-style-type: none"> <li>Guidance Policy Document</li> </ul>	<ul style="list-style-type: none"> <li>Draft Policy Guidance document drafted (includes an analysis of the reasons behind non implementation of decisions and proposes mechanisms for enhancing compliance)</li> </ul>	Sub JTF	Sept 2022	
	<ul style="list-style-type: none"> <li>Sample Report</li> </ul>	<ul style="list-style-type: none"> <li>Agree on Report format</li> </ul>	OSPD	August 2022	
		<ul style="list-style-type: none"> <li>In-depth review of 2011 Decisions</li> </ul>	OSPD / OLC	August 2022	
		<ul style="list-style-type: none"> <li>Input data for 2011 decisions</li> </ul>	MS, Depts, Organs	September	
		<ul style="list-style-type: none"> <li>Validate data</li> </ul>	MS, Depts, Organs	End September	
		<ul style="list-style-type: none"> <li>Consolidate and analyze data</li> </ul>	Sub JTF	October	

		<ul style="list-style-type: none"> <li>• Prepare draft report</li> </ul>	Sub JTF	Mid October	50,000
		<ul style="list-style-type: none"> <li>• Validation of draft report at the various levels</li> </ul>	Joint Task Force	End October	200,000
		<ul style="list-style-type: none"> <li>• Presentation to PRC</li> </ul>	DCP	January 2023	
		<ul style="list-style-type: none"> <li>• Submission to the Office of the Secretary General documents to be presented to the February Summit</li> </ul>	OSPD	November 2023	
		<ul style="list-style-type: none"> <li>• Presentation to the Summit</li> </ul>	DCP	January – February 2023	

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2022-06-20

# Report of the Joint Task Force Meeting on Monitoring, Evaluation and Reporting on Implementation of AU Policy Organs' Decisions

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